DAIRY MARKETS AND POLICY OVERVIEW

GA Dairy Jan 18, 2021

BOZIC



BEWARE OF ECONOMISTS BEARING GOOD NEWS...



"2020 will be a good year, a year to reinvest in your resiliency. Either through rebuilding your equity or by setting your risk management program not just for the next few quarters but also all the way through middle of 2021."

January 21, 2020, Madison, WI

BEWARE OF ECONOMISTS BEARING GOOD NEWS...



1st confirmed case of new coronavirus reported in US: CDC

Nearly 300 people have been sickened in China from the virus.

By Erin Schumaker January 21, 2020, 1:54 PM • 5 min read





abc NEWS





"2020 will be a good year, a year to reinvest in your resiliency. Either through rebuilding your equity or by setting your risk management program not just for the next few quarters but also all the way through middle of 2021."

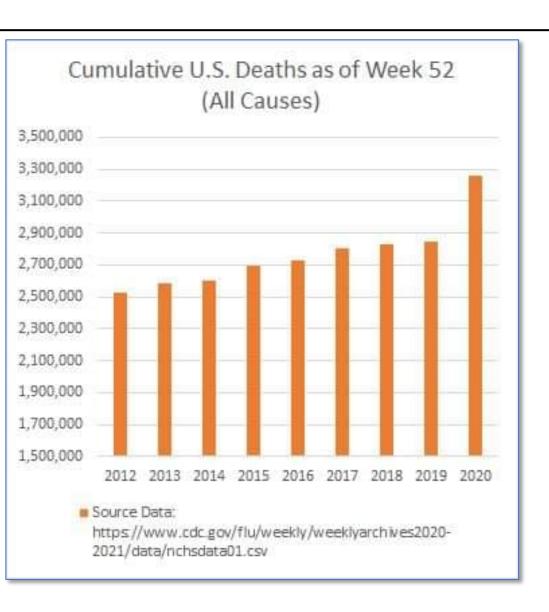


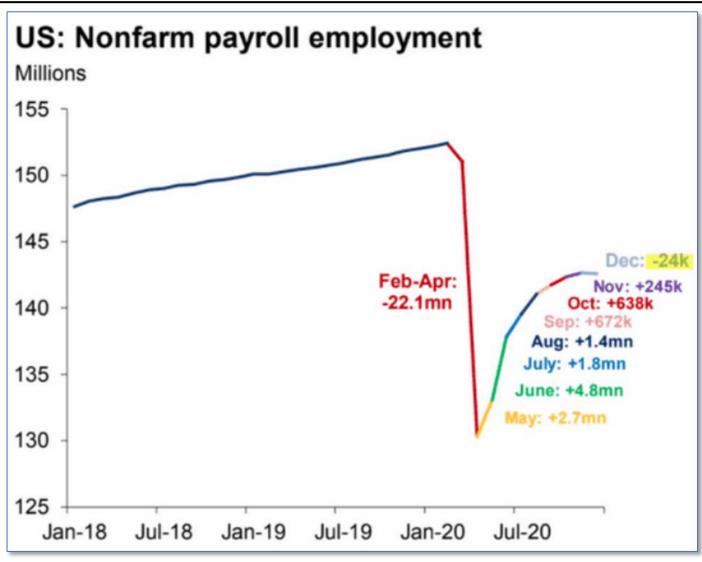
Source: The COVID Tracking Project

Single-day record



COVID-19 DID INCREASE TOTAL U.S. DEATHS IN 2020





COVID-19: WORSE BEFORE IT GETS BETTER



Dec 2020:

Vaccinations start for essential workers and critical population groups

Jan-May 2021:

Gradual rollout

June 2021:

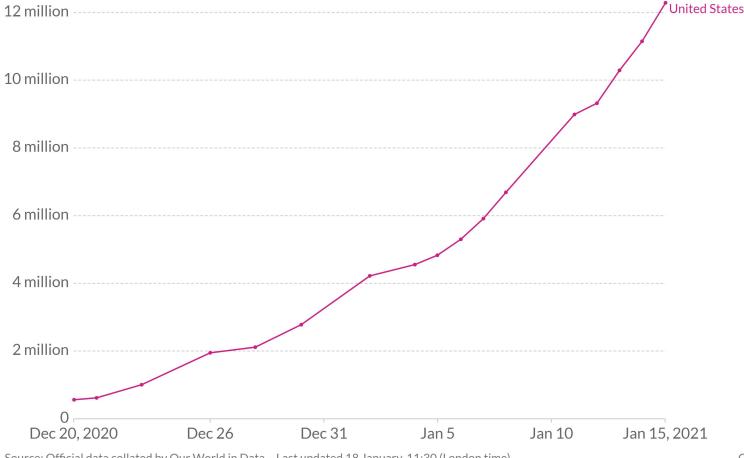
Vaccine widely available

End of Summer 2021:

Pandemic ends in U.S. Return to normalcy



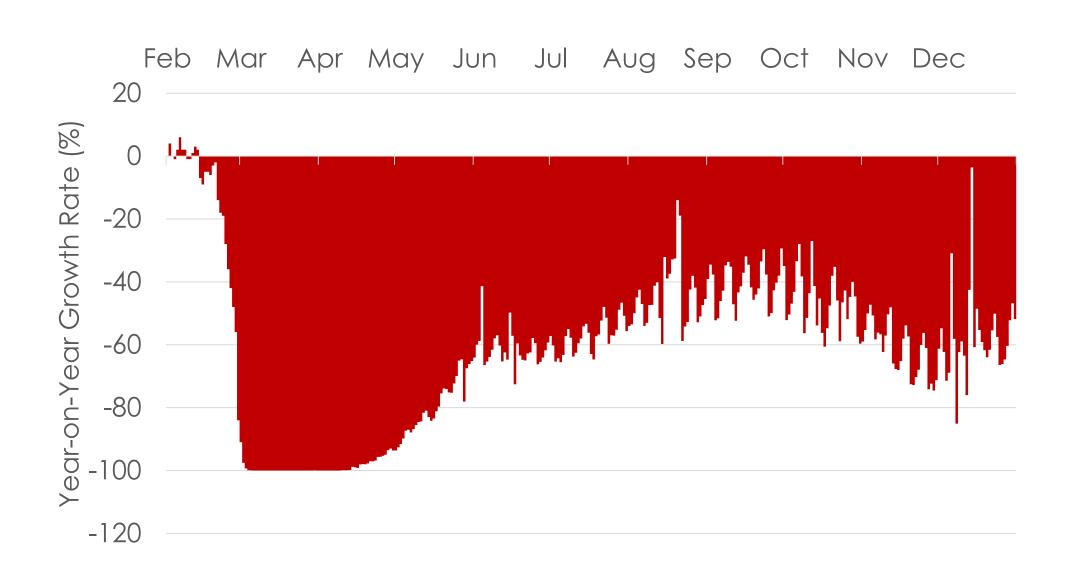
This is counted as a single dose, and may not equal the total number of people vaccinated, depending on the specific dose regime (e.g. people receive multiple doses).



Source: Official data collated by Our World in Data - Last updated 18 January, 11:30 (London time)

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OpenTable bookings under COVID-19



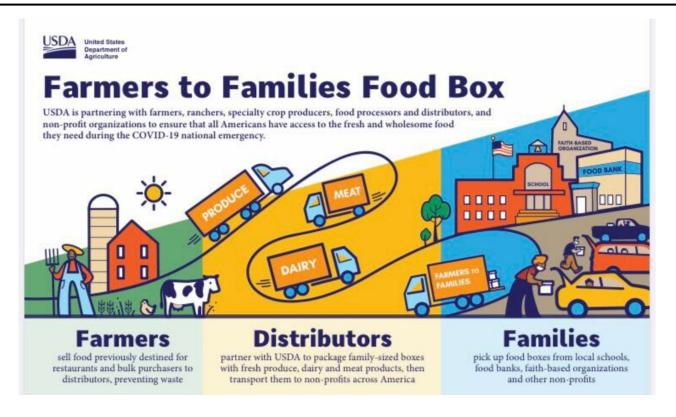
DOMESTIC RETAIL DAIRY SALES

Segment	March 15	March 29	April 5	Nov 2020	YTD Nov 29
	220/	2.40/	4.407	2.40/	2.00/
Fluid Milk	+33%	+3.4%	+14%	-2.1%	+2.0%
Cheese	+62%	+26%	+33%	+9.0%	+13.6%
Butter	+85%	+59%	+73%	+4.6%	+23.1%
Yogurt	+41%	-7%	-2%	+3.4%	+3.4%

Source: IRI, published by Midwest Dairy Association

FARMERS TO FAMILIES FOOD BOX PROGRAM





AGRICULTURE • Published August 25

Ivanka Trump announces \$1B more for 'Farmers to Families Food Box' program

The program has helped bring more than 70 million boxes of food from small U.S. farms to families in need since May

FARMERS TO FAMILIES FOOD BOX PROGRAM

With USDA's Farmers to Families **Food Box program** set to **end** October 31, Agriculture

Secretary Sonny Perdue said the Trump

Administration would prefer to **end** the **program**and let the market do its job. ... Perdue said USDA

has funded the **food box program** with \$4 billion,

and it's been a huge success. Sep 23, 2020



www.producebluebook.com > 2020/09/23 > perdue-time-...

Perdue: Time to end the food box program - Produce Blue Book

FOOD BOX



USDA Announces Continuation of the Farmers to Families Food Box Program, Fifth Round of Food Purchases

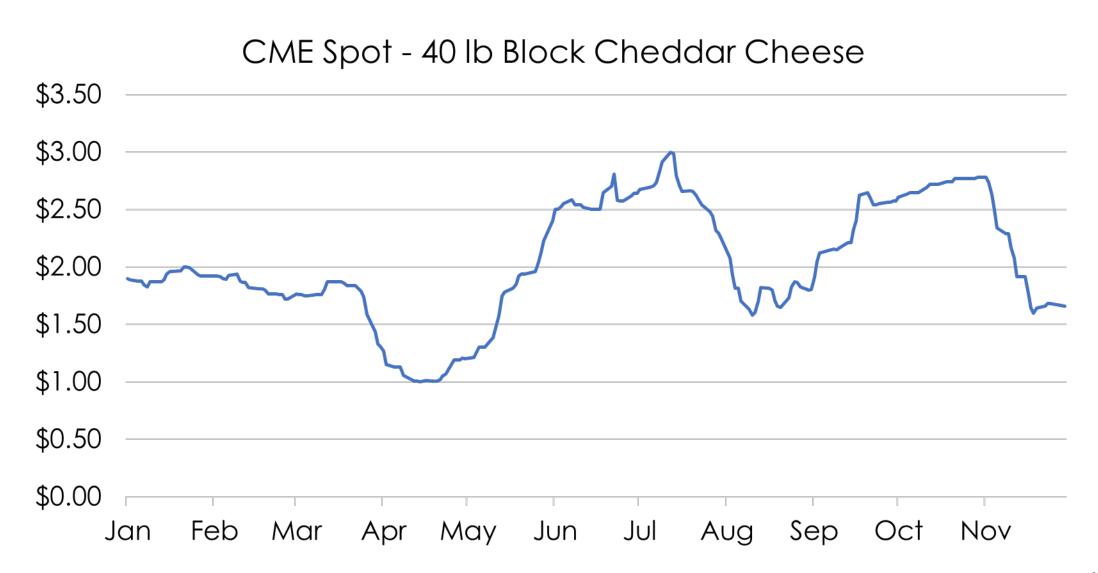


The Washington Post

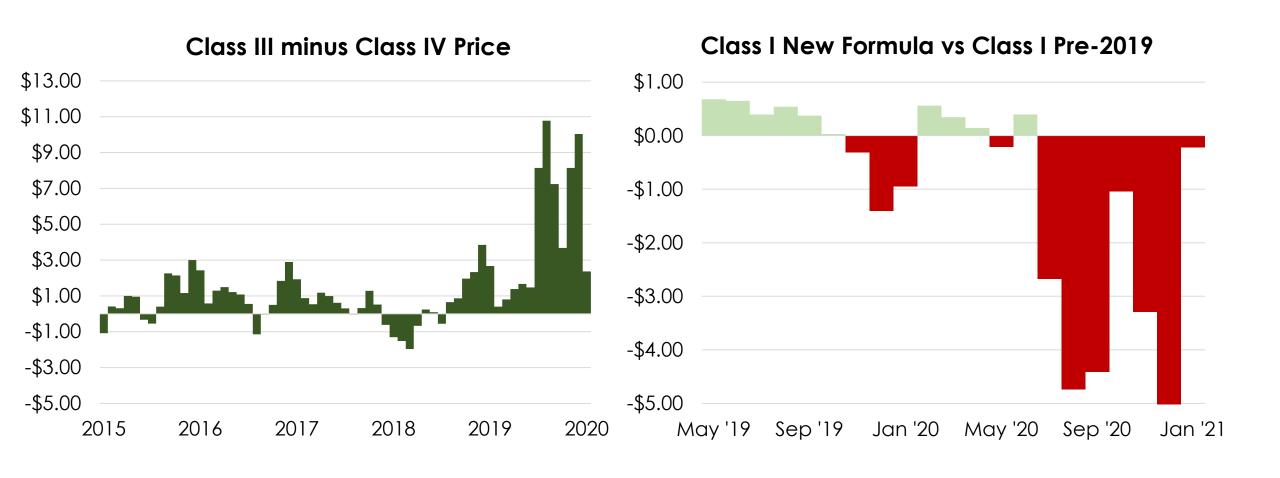
At Ivanka Trump's urging, White House announces new \$1.5 billion in funding for Farmers to...

1 day ago

POLICY-INDUCED MARKET VOLATILITY

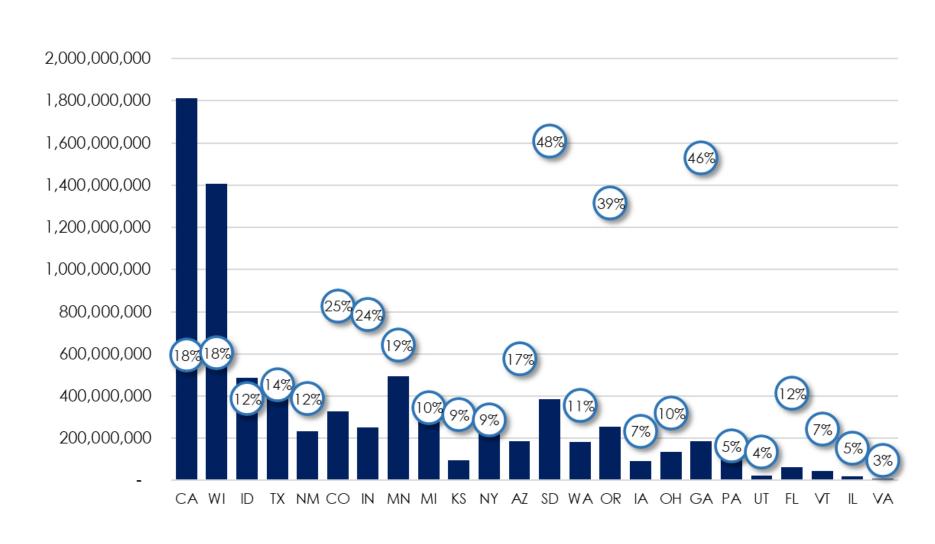


CLASS I PRICE PERFORMANCE



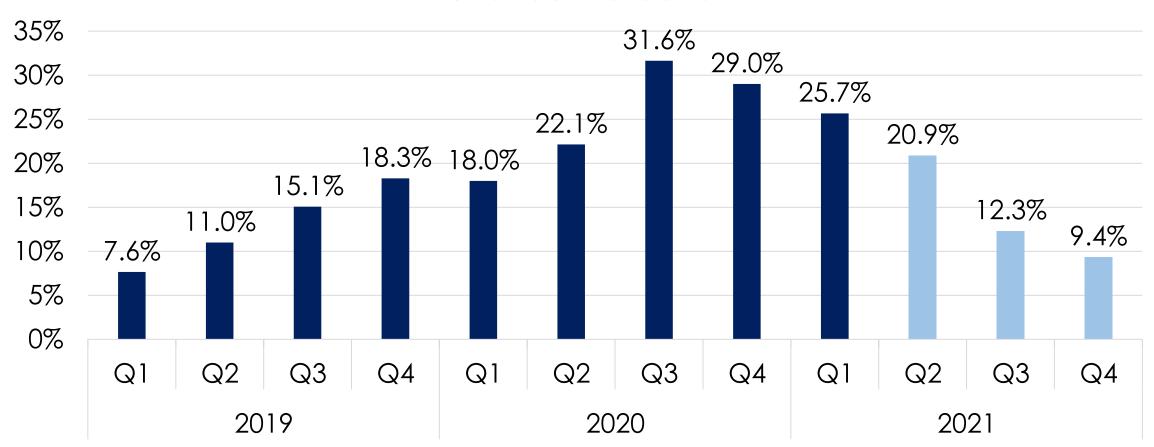
DRP UTILIZATION - GEORGIA AND SOUTH DAKOTA LEAD FOR Q3 2021

Top 24 States: Declared Covered Milk Production for Jul-Sep '21 (lbs)

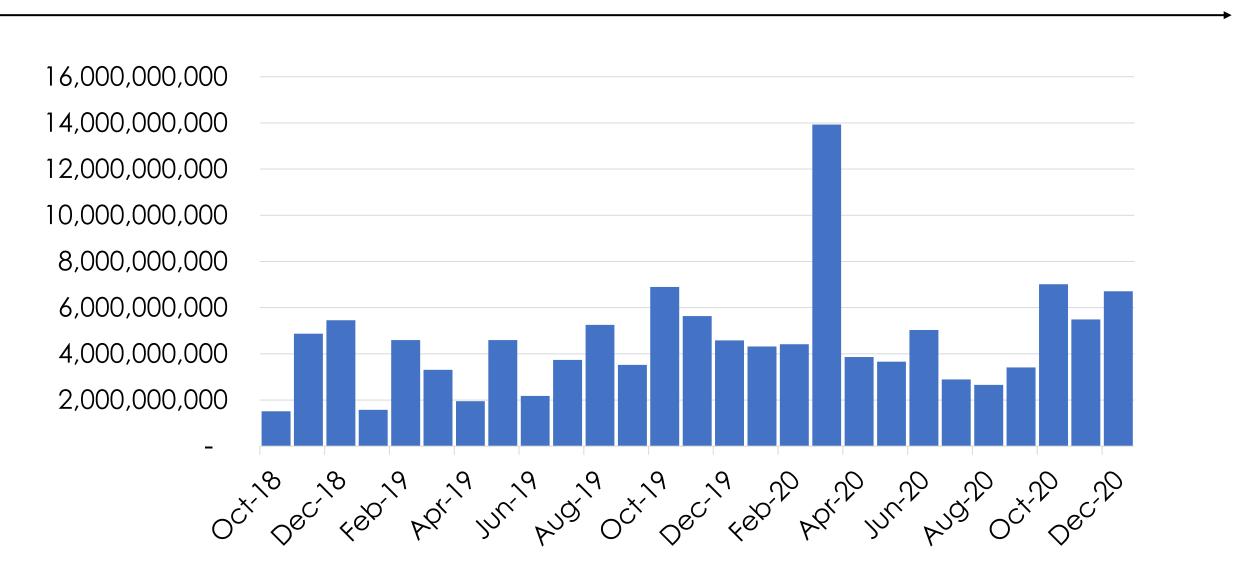


DRP UTILIZATION TRENDS

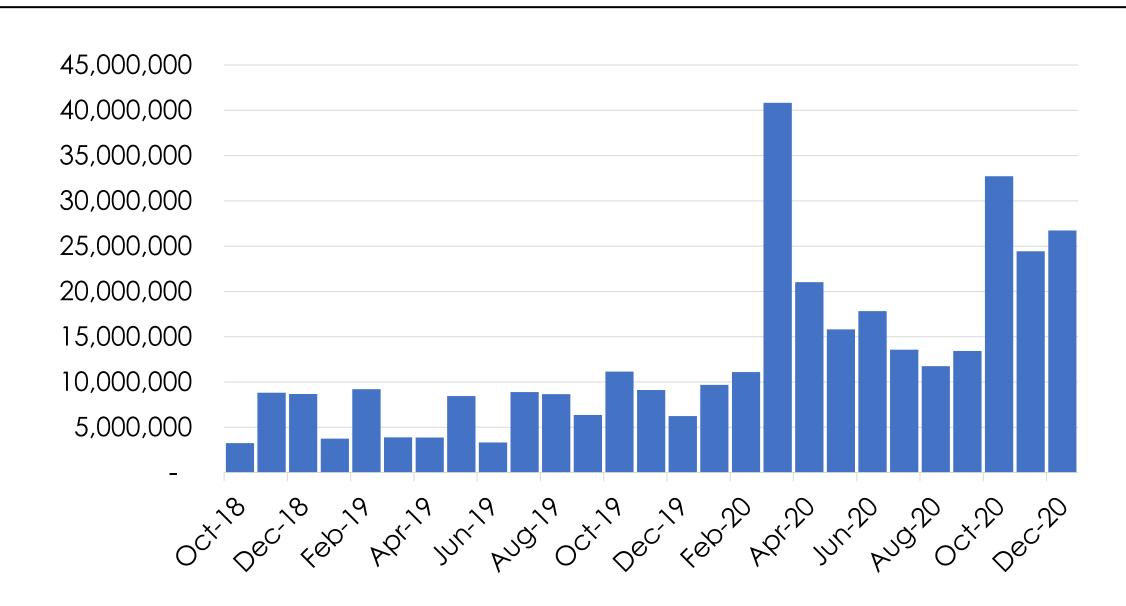
Percentage of U.S. Milk Production Covered by Dairy Revenue Protection



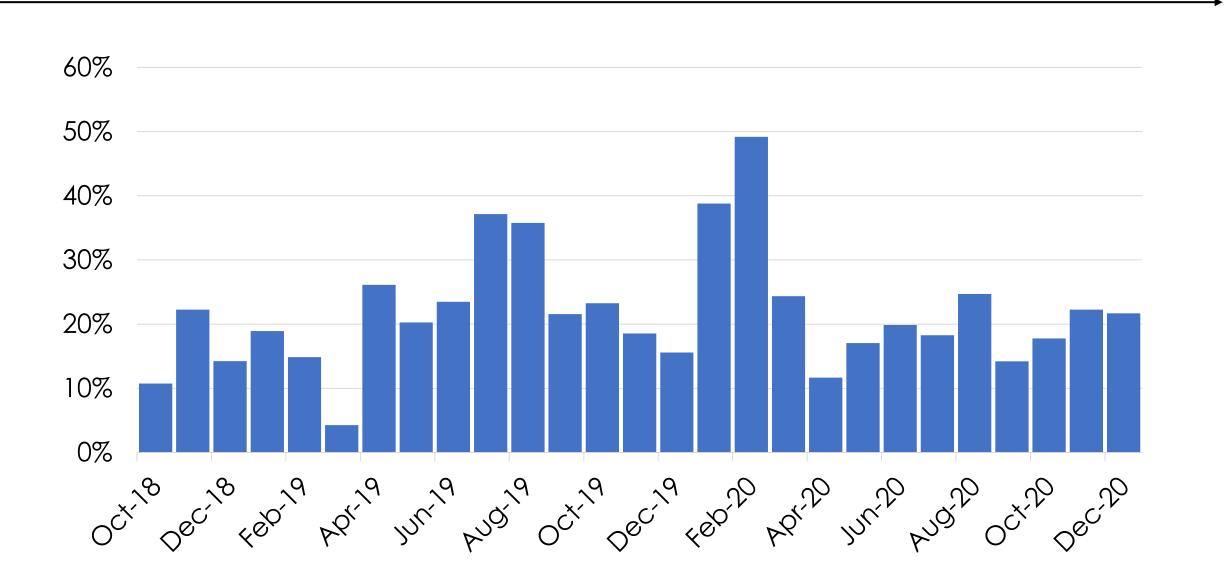
DRP SALES BY MONTH: DECLARED COVERED MILK PRODUCTION (LBS)



DRP SALES BY MONTH: PRODUCER PREMIUM AMOUNT (\$)



DRP SALES BY MONTH: 4TH AND 5TH INSURABLE QUARTER (% OF LBS)



DISTANT HEDGING TO COVER THE ENTIRE CRISIS BEFORE IT STARTS

Sales Effective Date: February 5, 2020		Apr-Jun, 2020	○ Jul-Sep, 2020	Oct-Dec, 2020	O Jan-Mar, 2021	Apr-Jun, 2021
Class Bland (004	Expected Revenue	\$17.02	\$17.64	\$17.74	\$17.44	
Class Blend (0% Class III, 100% Class IV)	Revenue Guarantee	\$16.17	\$16.76	\$16.85	\$16.57	
	Producer Premium Amount	\$0.1063	\$0.1537	\$0.2121	\$0.2095	N/A

Sales Effective Date: April 6, 2020) Jul-Sep, 2020	Oct-Dec, 2020	○ Jan-Mar, 2021	Apr-Jun, 2021	○ Jul-Sep, 2021
Class Bland (004	Expected Revenue	\$12.23	\$12.91	\$13.68	\$14.42	
Class Blend (0% Class III, 100% Class IV)	Revenue Guarantee	\$11.62	\$12.26	\$13.00	\$13.70	
	Producer Premium Amount	\$0.4452	\$0.6410	\$0.5487	\$0.5546	N/A

LAYER-IN TO MINIMIZE REGRET

Hedging Q3 and Q4 2021:

- 1) By end of Dec 2020 25% sold
- 2) Jan Feb 2021 another 20-25%
- 3) Mar another 20% for Q3, 10% for Q4
- 4) When you "don't like" prices still do some. When you "like" the prices, do more.
- 5) Target having 65% of milk declared covered 3 months before the start of the quarter, with PF = 1.5
- 6) Leave 35% for 'opportunistic hedging' in the last 3-4 months.



BUDGETING DRP

Keep in mind these factors:

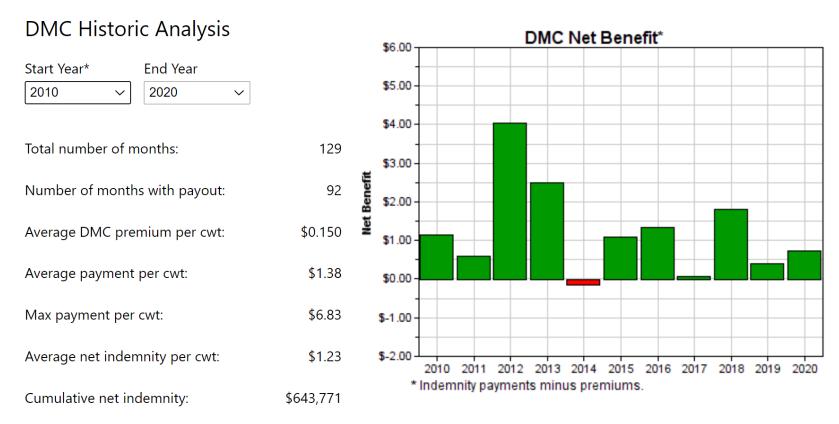
- 1) Distant hedging = effective hedging, but it's not the cheapest.
- 2) 95% Coverage Level is 40% subsidized. For every \$100 you pay in premium, over time, you will collect \$1.00/60% = \$166 Excellent ROI. For example, if you spend \$0.35/cwt, over time your indemnities will average \$0.58/cwt and your *net* farm income will be higher by \$0.23/cwt.
- 3) Do not use mix-class endorsements. It is not clear anymore that in extreme environments Class III and IV would move together as tightly as they would have historically.
- 4) Lenders love producers with superior risk management discipline and execution. If your ROI > interest rate, then your ROE grows faster with higher leverage. Disciplined use of DRP may allow you to have higher leverage on your farm.

All things considered, \$0.30-\$0.40/cwt is a reasonable budget when uncertainty is high.

DAIRY MARGIN COVERAGE PRICES FOR 2020

Month	Corn (\$/bu)	Blended Alfalfa Hay (\$/ton)	Soybean Meal (\$/ton)	All Milk (\$/cwt)	Final Feed Costs for DMC(\$/cwt)	Milk Margin Above Feed Costs for DMC(\$/cwt)
January	3.79	190.50	300.11	19.60	8.88	10.72
February	3.78	190.50	295.28	18.90	8.84	10.06
March	3.68	190.00	312.38	18.00	8.85	9.15
April	3.29	195.00	295.39	14.40	8.37	6.03
May	3.20	195.00	288.56	13.60	8.23	5.37
June	3.16	190.00	288.66	18.10	8.11	9.99
July	3.21	183.00	291.25	20.50	8.09	12.41
August	3.12	182.00	290.18	18.80	7.97	10.83
September	3.41	181.50	319.99	17.90	8.50	9.40
October	3.61	182.50	367.11	20.20	9.07	11.13
November	3.79	183.50	387.83	21.30	9.43	11.87
December						

DAIRY MARGIN COVERAGE HISTORICAL PERFORMANCE



^{*} Start years prior to the beginning of the DMC program in 2019 are estimates

Over the last 10 years, for every \$1.00 paid in premium for Dairy Margin Coverage, producers would have collected \$9.00 in indemnities.

DAIRY MARGIN COVERAGE COVERAGE ANALYSIS

DMC Tier 1 Coverage Analysis Local Basis: .70 Forecast year: 2021 \vee Basis Adj Approx Trigger Milk Price Forecast Coverage Local Milk Price Trigger Feed Cost* Level Basis \$20.00 -\$10.16 + \$9.50 + Jan \$0.70 = \$20.36 \$19.00 -Feb \$10.68 + \$9.50 + \$0.70 = \$20.88 \$18.00 -\$10.95 + \$9.50 + \$0.70 = \$21.15 Mar \$11.11 + \$9.50 + \$0.70 = \$21.31 Apr \$17.00 -\$11.20 + \$9.50 + \$0.70 = \$21.40 May \$16.00 -\$11.24 + \$9.50 + \$21.44 Jun \$0.70 = \$15.00 -Jul \$11.25 + \$9.50 + \$0.70 = \$21.45 \$14.00 -\$11.11 + \$9.50 + \$0.70 = \$21.31 Aug \$13.00 -\$10.86 + \$9.50 + \$0.70 = \$21.06 Sep \$12.00 -Oct \$10.60 + \$9.50 + \$0.70 = \$20.80 \$10.47 + \$9.50 + \$0.70 = \$20.67 Nov \$11.00 Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec \$20.57 \$10.37 + \$9.50 + \$0.70 = Dec

^{*} Feed Cost were estimated based on futures market values as of 1/12/21

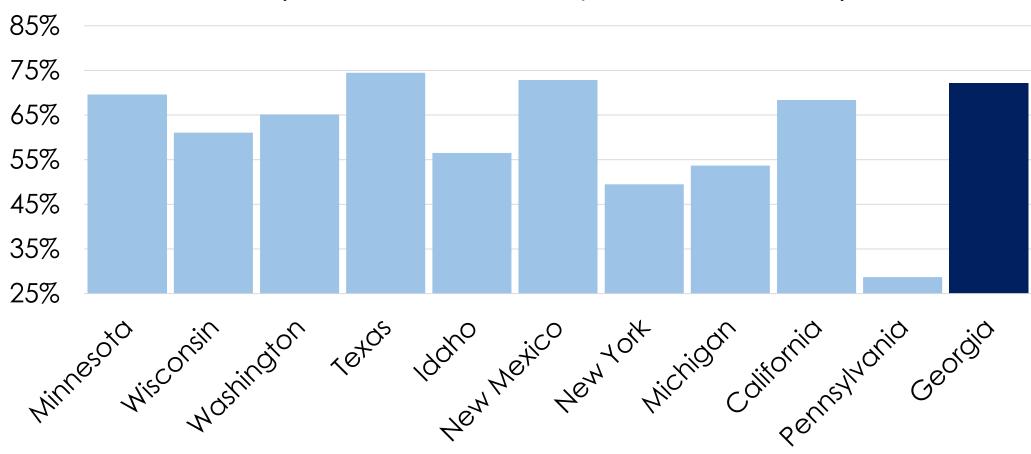
DAIRY MARGIN COVERAGE PROJECTED PAYMENTS FOR 2021





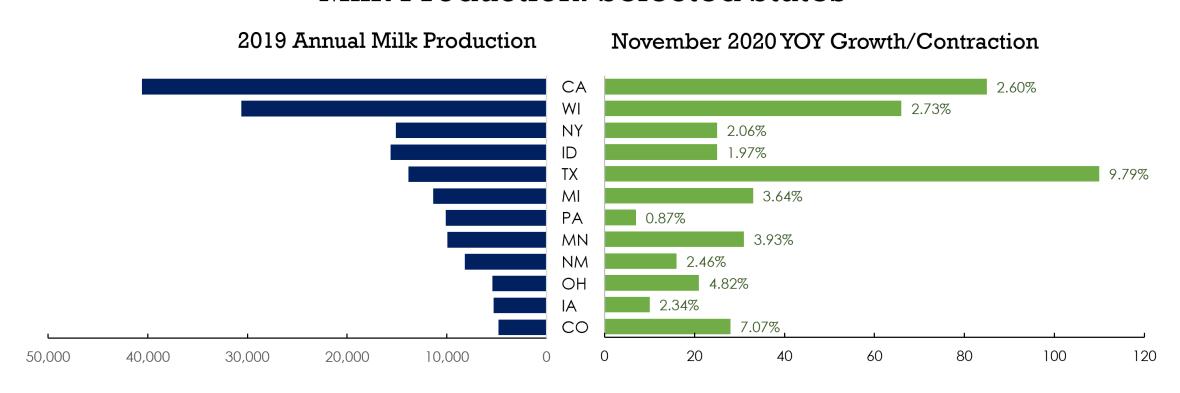
DAIRY MARGIN COVERAGE SIGNUP STATISTICS FOR 2021

Dairy Margin Coverage: Dairy Operations Enrolled for 2021 (as % of Licensed Operations in 2019)



MILK OVERSUPPLY COMMETH

Milk Production: Selected States



WHAT WILL 2021 BRING?



Glanbia Nutritionals

24,013 followers 18h • **(3)** + Follow

First milk arrived at the new MWC cheese and whey plant!

https://lnkd.in/gB7RD-p



MWC Begins Production in Michigan

glanbianutritionals.com • 2 min read

- 8 million lbs of milk intake per day
- 20% of Michigan milk supply
- 800,000 lbs of cheddar cheese in 40lb blocks for retail and foodservice
- Plant started taking in milk by November, at full capacity in Q2 2021.
- Additional cheese plant expansions in Minnesota and Iowa

2021 - MODIFIED BLOC VOTING



Dairy Farmers Deserve a Voice and a Vote on Policy That Impacts Their Farms

Modified Bloc Voting Could Give it to Them



FROM COMMODITY TO COMPONENT PRICES



Commodity		Commodity Price		Make Allowance		Manufacturing Yield		Component Price	Component
Butter	[\$2.2596	-	\$0.1715] x	1.211	=	\$2.5287	Butterfat
Dry Whey	[\$0.3372	-	\$0.1991] x	1.03	=	\$0.1422	Other Solids
Nonfat Dry Milk	[\$0.7824	-	\$0.1678] x	0.99	=	\$0.6085	Nonfat Solids
Cheese	[\$1.4868	-	\$0.2003] x	1.383	=	???	???

EMERGENCY CORONAVIRUS RELIEF BILL OF 2020

Supplemental Dairy Margin Coverage

- DMC allows producers to protect their "production history" the highest of 2011, 2012, 2013 + national milk per cow increases through 2018.
- Supplemental DMC allows producers to cover up to 75% of the difference between their 2019 production and their production history.
- Only if already signed up for 2021.
- Sets the stage for 2023 Farm Bill

Food purchases

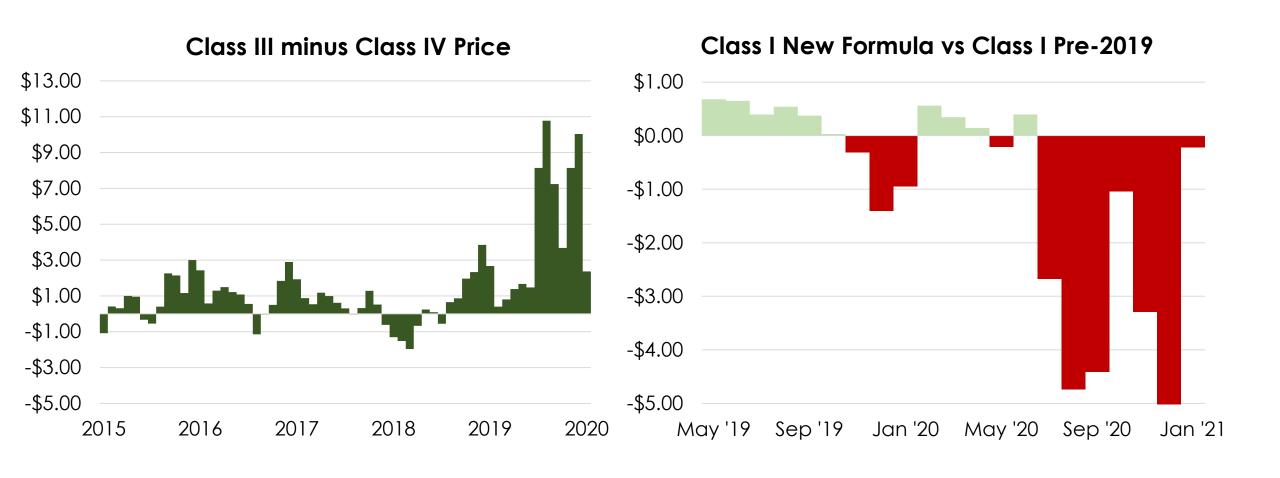
- At least \$1.5 billion on food purchases, including produce, dairy and meats.
- USDA must conduct a preliminary review of existing programs before new solicitations
- Not clear how fast will USDA spend the money, or when it will start

EMERGENCY CORONAVIRUS RELIEF BILL OF 2020

Dairy Donation Program

- \$400 million
- Dairy products can be donated to food banks and other nonprofits
- USDA will reimburse manufacturers for cost of milk used in production of donated products
- Reimbursement rates not lower than the lowest FMMO class, nor higher than the highest FMMO class. But cheese does not need to be reimbursed at Class III price
- Essentially a free put on cheese and butter inventory
- Will be used for beverage milk if oversupply would lead to dumping
- Money authorized through Sep 2021
- Donations already made also eligible

CLASS I PRICE PERFORMANCE



HOW TO FIX CLASS I?

Proposal	Concerns
Do nothing	Continued government intervention
Go back to the max-of formula	Harder to hedge Class I exposure
Modify \$0.74 to 2-year mov. avg + 3 mth lag	Adds complexity
Class III + moving average	Class IV may surpass Class III
Max-of prior month announced price + create Class I futures contract	CME not willing to play along
Set Class I price 3 months in advance, max- of futures	Depooling
Revert to max-of + allow forward contracting Class I	Pool integrity